



Maritime

NSW Maritime Corporate Plan 2011-2012



NSW Maritime:

The Maritime Authority of NSW (NSW Maritime/the Authority) is established under the *Ports and Maritime Administration Act 1995* (the Act). Section 39 of the Act requires the Authority to submit a Corporate Plan for the subsequent year, prior to the end of the current financial year.

The corporate plan must specify the objectives of the Authority for the financial year concerned, the strategies for achieving those objectives, and criteria for assessing the performance of the Authority.

The Authority's policies are contained on the NSW Maritime website and in the Authority's Annual Report and are not repeated in the Corporate Plan.

The Authority's budget is contained within the State's budget papers and in the Authority's Annual Report and is not repeated in the Corporate Plan.

The Authority is currently involved in the establishment of the Integrated Transport Authority and associated organisational reforms. A revised Corporate Plan will be prepared reflecting changes in the organisation's role and priorities once these changes have been finalised.

NSW Maritime:

- is the safety regulator for commercial and recreational vessels
- regulates the safety responsibilities of NSW port corporations
- manages two regional ports
- provides policy advice to the government on port-related activities
- owns and manages the seabed of the major ports, including Sydney Harbour and its tributaries
- uses boating licence and property revenue to develop and maintain boating infrastructure such as wharves and boat ramps.

Our Vision:

Serving our Boating Community

Our Mission:

Safe waterways and support for the maritime community

Our Objectives:

- We work to promote a culture of boating safety
- We stress skipper responsibility at all times
- We use risk management to appropriately allocate resources
- We partner with the maritime community to improve boating infrastructure and access to the waterways
- We work to reduce red tape

- We regulate commercial and recreational boating activities to international standards
- We regulate the safe operation of our declared ports and work with the NSW port corporations to increase port efficiency, competitiveness and productivity
- We meet with user groups to ensure we stay in touch with the boating community
- We encourage community participation in recreational boating through the provision of grants for infrastructure, and financial support of Marine Rescue NSW
- We manage maritime property to provide maritime precinct development opportunities and to ensure appropriate financial returns
- We maintain and upgrade Sydney Harbour commuter wharves and improve access for people with disabilities.

The Corporate Plan identifies the organisational priorities and actions that support NSW Maritime's mission of providing safe waterways, and support for the maritime community.

Organisational Priorities:

To better serve the boating community NSW Maritime has five key result areas as the focus for its endeavours:

- Boating Safety – develop and promote a safe commercial vessel and recreational boating culture through a comprehensive safety and compliance program involving education and the enforcement of laws
- Maritime Infrastructure – improve public access to waterways, including access for people with disabilities, ensure safe public ferry wharves, and encourage maritime precinct developments
- Safe and Competitive Ports – provide coordinated support for port policy and development, and ensure ports operate under effective port safety management arrangements
- Community Involvement– seek key stakeholder and community involvement in decisions that affect them, promote transparency and consistency in decision making and reduce red tape
- Maritime and the Environment – support lead environment agencies, on issues related to the maritime environment, and maintain combat responsibilities and coordination under the *National Plan to Combat Pollution of the Sea by Oil and other Noxious and Hazardous Substances* and oversight of response capabilities for maritime incidents.

Strategies – Priority Area Actions:

The actions NSW Maritime will progress during the period of this plan in support of these priorities will include:

Boating Safety

- Encourage a culture of boating safety through appropriate standards and the implementation of marine safety legislation for recreational vessels and commercial vessels
- Monitor compliance by commuter ferries through the Safety Management System requirements under the *Passenger Transport Act 1990*
- Support the COAG initiative to introduce consistent national legislation for commercial vessel operations and commercial operator certification
- Expand the boating safety education program with a particular focus on web based information through www.maritime.nsw.gov.au
- Use education, safety campaigns, changes to technology and tools to deliver safety outcomes
- Work with Marine Rescue NSW to encourage public participation, integration of services and additional boating education and training
- Analyse trial of the webcam network and determine its long-term future
- Use new technologies to enhance delivery systems of Maritime Alerts
- Work with the Marine Teachers Association to expand safe boating education into schools
- Introduce Closed Circuit Television (CCTV) surveillance at Darling Harbour and King Street Wharf
- Use client database to target specific issue education campaigns to relevant users
- Work with key community and government stakeholders to improve access to waterways.

Maritime Infrastructure

- Work with Councils to deliver new and upgraded boat ramps through the Better Boating Program
- Review property and planning policies, procedures and instruments to support boating infrastructure needs and reduce red tape and duplication
- Progress redevelopment of key maritime sites
- Inspect public ferry wharf safety across the state
- Upgrade Sydney Harbour commuter wharves, ensuring they meet public transport standards for accessibility by 2022
- Work with the community to improve passive boating facilities
- Support initiatives to improve opportunities for disabled access to and along waterways.

Safe and Competitive Ports

- Facilitate the progress of the Hunter River Newcastle – South Arm dredging and remediation project
- Maintain an effective safety model for NSW ports
- Oversight the implementation of port reform
- Effectively operate and manage the regional ports of Eden and Yamba
- Participate in new initiatives related to investment and jobs growth in the major ports.

Community Support

- Maintain technical advisory bodies or forums for recreational boat users, commercial vessel operators, fishing industry vessel operators, vessel builders and maritime property stakeholders
- Reduce red tape, and ensure maritime transactions wherever practical can be completed on-line or by mail
- Implement a formal customer feedback system to ensure customer and stakeholder concerns are recorded and acted upon.

Maritime and the Environment

- Amend the *Marine Pollution Act 1987* (to call up all parts of the MARPOL Convention)
- Maintain effective marine pollution contingency plans for NSW, and
- Remove litter and waste from the waters and foreshore of Sydney Harbour and the navigable waters of the Parramatta and Lane Cove Rivers, 365 days per year.

Criteria for Assessing Performance – Measuring our Success:

Progress reports on the delivery of the above projects, and others undertaken in support of these priority areas, will be provided both in the Annual Report and through periodic reports on the website. The following results will also be published:

Boating Safety

- Number of reported boating incidents per 100,000 registered and licensed vessels against long term trends
- Number of fatal boating incidents per 100,000 registered and licensed vessels against long term trends
- Compliance rates to key regulatory requirements against long term trends.

Maritime Infrastructure

- Number and value of new projects awarded Better Boating grant program funding for both upgrades to i) existing facilities and ii) new facilities by year
- Report on progressive number of Better Boating grant program upgrades to existing facilities and new facilities completed by total over time
- Expenditure on wharf maintenance and upgrades

- Percentage of audited wharves: i) compliant to wharf safety guidelines; ii) with minor non-compliance; iii) with major non-compliance.

Safe and Competitive Ports

- Twenty- foot Equivalent Units – Average five year growth for NSW ports
- Dry Bulk – Average five year growth for NSW ports
- General Cargo – Average five year growth for NSW ports
- For major ports, adverse compliance reports against Port Safety Operating Licences
- For minor ports adverse compliance reports against Port Safety Operating Standards.

Community Support

- Progressive percentage of renewals undertaken on-line, by year
- Progressive percentage of applications available on-line, by year
- Number of complaints recorded by functional area
- Expenditure provided for operational and training support of volunteer marine rescue.

Maritime and the Environment

- Number and total percentage of solar powered lit navigation aids
- Number and total percentage of lit navigation aids utilising light-emitting diode (LED) technology
- Cubic metres of waste recovered from Sydney Harbour.

Review Process:

The Corporate Plan is a living document that will be reviewed and amended as circumstances and priorities change.